# Syllabus/Module Specification

v.1.0 Date:07-03-2025

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| **Specifics of PM for Regional Development (inc. Programme & Portfolio Management)** |
| **Module Owner** Nataliia Yehorchenkova,Slovak University of Technology in Bratislava | **Total Workload**90 h | **Credits**3 | **Language***English, Ukrainian* | **Duration***1 Semester* |
| **1** | **Contact hours**2 hours per week / **30 h in total** | **Self-Study**60 h |
| **2** | **Module Description**This module explores the principles and methodologies of Project Management (PM) for Regional Development, with a focus on Programme and Portfolio Management (PPM). It provides an understanding of governance structures, stakeholder engagement, funding mechanisms, and sustainability considerations in regional projects. The course integrates case studies, best practices, and European policies, equipping students with practical strategies to manage large-scale, multi-stakeholder regional initiatives. |
| **3** | **Pre- and Co-requisites**Recommended: Basic knowledge of PMOptional: Understanding of regional development policies and governance frameworks |
| **4** | **Module Structure** * Introduction to Regional PM & PPM
* Governance & Policy Frameworks in Regional Development
* Stakeholder Engagement & Multi-Level Governance
* Programme & Portfolio Management Methodologies
* Financial Planning & Risk Management in Regional PM
* Sustainability & Smart Cities in Regional Development
* Project Evaluation & Performance Measurement
* Case Studies & Application of PPM in Regional Development
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| **5** | **Application Focus**The module applies real-world project management methodologies to regional development initiatives. Students will analyze EU-funded programmes, urban transformation projects, and cross-border collaboration efforts. The course promotes practical problem-solving, encouraging students to develop strategic solutions for challenges such as urban regeneration, infrastructure development, and climate adaptation planning. |
| **6** | **Assessment of the module**:* Group Project (40%)
* Case Study Analysis (30%)
* Final Exam (30%)

**Grading scale:**

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| **Grade** | **Percentage Range (%)** | **Description** |
| **A** | 95 – 100 | Excellent |
| **B** | 85 – 94 | Very Good |
| **C** | 75 – 84 | Good |
| **D** | 65 – 74 | Satisfactory |
| **E** | 50 – 64 | Sufficient / Pass |
| **FX** | 40 – 49 | Fail (Resit Possible) |
| **F** | 0 – 39 | Fail (No Resit, Retake Required) |

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| **7** | **Learning outcomes****7.1 Knowledge (Theoretical and/or Factual)**Upon successful completion of this module, students will:* Demonstrate an understanding of Programme and Portfolio Management (PPM) principles in regional development.
* Explain governance models, funding structures, and regulatory frameworks for regional initiatives.
* Analyze risk assessment methodologies for multi-stakeholder regional projects.
* Understand key sustainability and resilience strategies for regional development projects.

**7.2 Skills (Cognitive and Practical)**Students will develop the ability to:* Apply PPM frameworks to regional project planning and execution.
* Develop stakeholder engagement strategies for multi-sector collaboration.
* Use financial planning and risk management techniques to support decision-making.
* Design and implement project evaluation frameworks for regional programmes.

**7.3 Competence (Autonomy and Responsibility)**By the end of the module, students will be able to:* Independently manage and lead regional development projects.
* Demonstrate autonomy in applying governance models to complex projects.
* Take responsibility for strategic coordination of multi-sector regional initiatives.
* Integrate digital tools, sustainability principles, and impact assessment into project planning.
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| **8** | **Teaching and training methods*** Lectures & Interactive Seminars
* Case Study Analysis & Problem-Based Learning
* Group Project Work & Simulations
* Guest Lectures from Experts in Regional Development
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| **10** | **References****Core Readings*** Project Management Institute (PMI). (2021). The Standard for Portfolio Management (4th ed.). PMI.
* European Commission. (2020). Cohesion Policy and Regional Development. Publications Office of the EU.
* OECD. (2019). Principles of Regional Policy for Sustainable Development. OECD Publishing.

**Additional Readings*** Dvir, D., Raz, T., & Shenhar, A. J. (2003). An empirical analysis of the relationship between project planning and project success in high-tech industries. Project Management Journal, 34(4), 101-112.
* Kerzner, H. (2017). Project Management: A Systems Approach to Planning, Scheduling, and Controlling. Wiley.
* Turner, J. R. (2016). Gower Handbook of Project Management. Routledge.
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